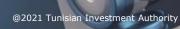






Opportunities for Investors in Tunisia's Tech Sector



5 KEY REASONS WHY TUNISIA IS THE RIGHT LOCATION FOR YOUR TECH BUSINESS



Availability of skilled labor

- More than 10,000 graduates per year in ICT related fields
- 1,200 vocational training institutions with more than 370 specialties
- Ranks 3rd in terms of human capital and lifestyle among African countries



12 83

Competitive costs

- Large pool of highquality labour at low costs
- Low rents for office and industrial spaces as well as low utility costs
- Ranks 1st in terms of cost effectiveness among African countries



Leading ecosystem

- 3 IT-oriented technoparks, 18 cyberparks and 10 competitiveness clusters
 - 150+ industrial parks covering more than 10 thousand hectares
 - 910 Gb/s bandwidth capacity
- Ranked as the 5th best African tech ecosystems of the future



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- 3rd most innovative economy in Africa
- 190+ tech start-ups specializing on IoT, AI, AR/VR, Blockchain and Big data
- 3.5+ M funding in 2020
- 169 technical and 135 financial support institutions as well as 22 facilitators
- 5th best start-up ecosystem in Africa

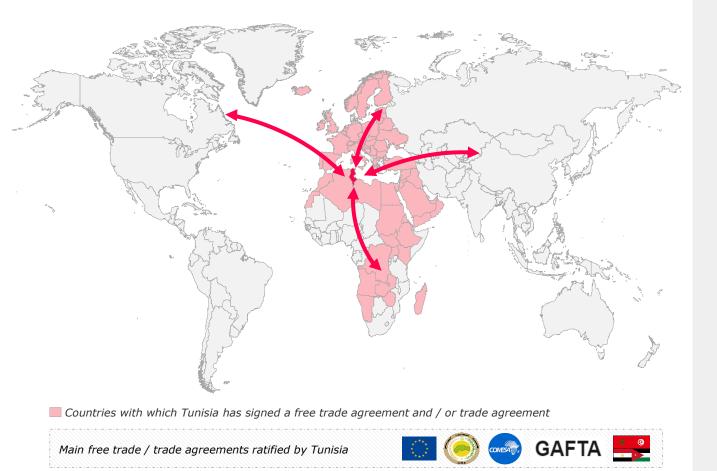
Attractive incentives for investors

- Investment grants and grants based on job creation capacity
- Freedom to hold 100% of the company's capital and to transfer profits and assets abroad in foreign currency
- Ranks 3rd in terms of business friendliness among African countries

@2021 Tunisia Investment Authority

Introduction to Tunisia

A GATEWAY TO SUB-SAHARAN AFRICA – FLEXIBLE CAPABILITIES TO SERVE THE EUROPEAN MARKET

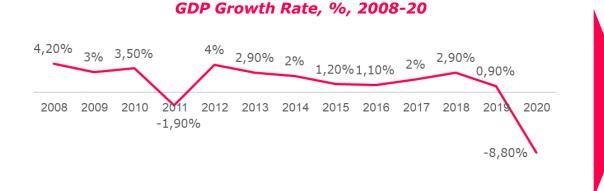


Tunisia benefits from a key geographic proximity to European countries and has signed free trade agreements with the markets of Sub-Saharan Africa, the Middle East and the European Union

Area	163,610 km²
Population (2018)	11.55 millions
Time Zone	1+ GMT
Languages	French, Arabic
Capital	Tunis
Economic openness rate	87.7% (in 2017)
Free Trade Agreements	UE, COMESA, UMA, GAFTA

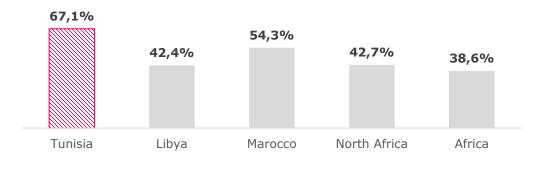
Introduction to Tunisia

COMPARED TO OTHER NORTH AFRICAN COUNTRIES, TUNISIA HAS THE HIGHEST STOCK OF INWARD FDI IN GDP



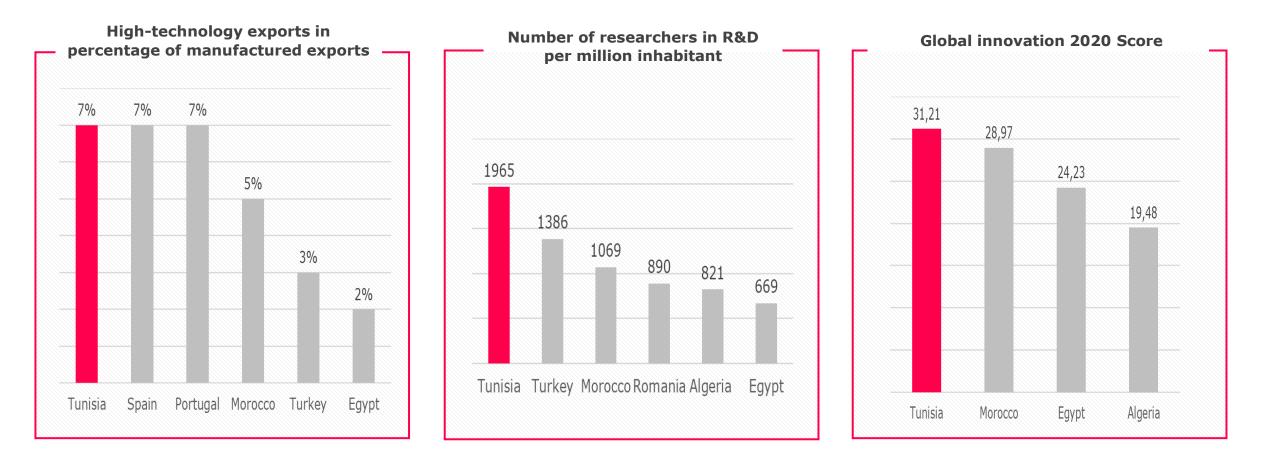
GDP (€, 2018)	32 M €
GDP Growth Rate (2018)	2,9%
GDP/Inhabitant (\$PPA 2018)	10,19€
CPI Inflation (2020)	5,6 %

Stock of Inward FDI in GDP, %, 2018



FDI Inwards Stock - 2018	21,97 M €
Flow of FDI (2018)	0,853 M €
# of FDI Projects announced (Destination Tunisia)	554
# of FDI Projects announced (source Tunisia)	93

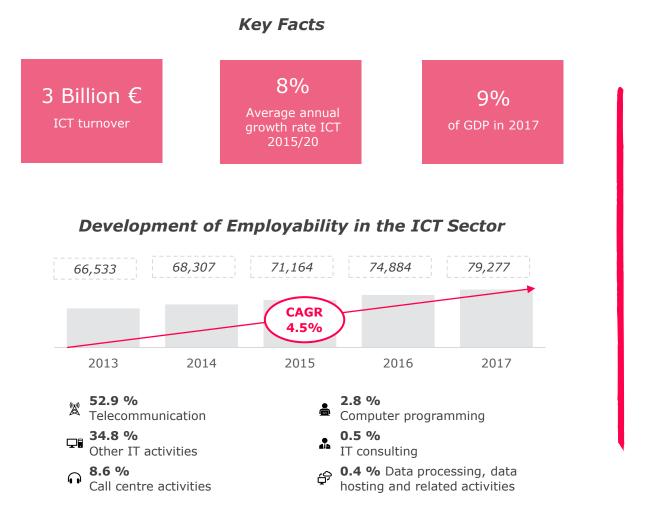
TUNISIA'S TECH SECTOR IS THRIVING – A FAVORABLE POSITION IN TERMS OF HIGH-TECH EXPORTS, NUMBER OF RESEARCHERS AND INNOVATION AMONG ITS INTERNATIONAL COMPETITORS

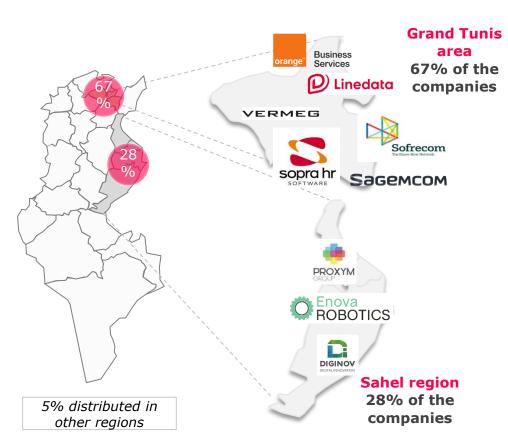


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Introduction to Tunisia

THE ICT SECTOR CONTRIBUTED TO MORE THAN 9% OF THE NATIONAL GDP IN 2017 WITH AN AVERAGE ANNUAL GROWTH RATE OF 8% FROM 2015 TO 2020





TIC Territorial Network of ICT Companies

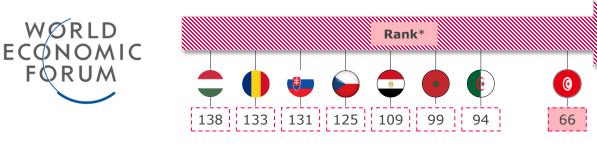
Market Opportunities – Education and Talent

TUNISIA IS A TALENT HUB - RANKING 1ST IN NORTH AFRICA ACCORDING TO VOCATIONAL TRAINING, GRADUATE'S SKILLS AND ACCESS TO SKILLED EMPLOYEES

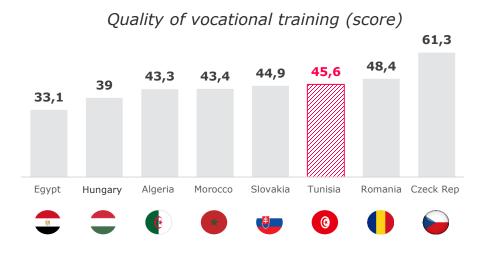


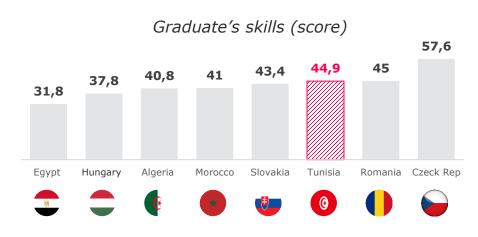
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Country's ranking according to ease of finding skilled employees



*Rank 1 = best





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Market Opportunities

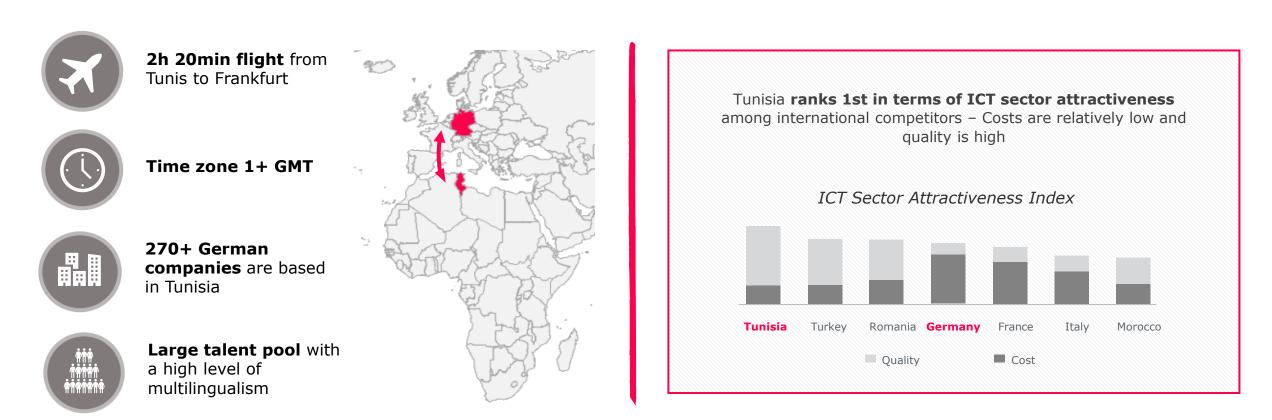
Nearshoring potential Talent & Education

Competitive costs & Incentives to invest

Innovation & Invention Ecosystem & Infrastructure

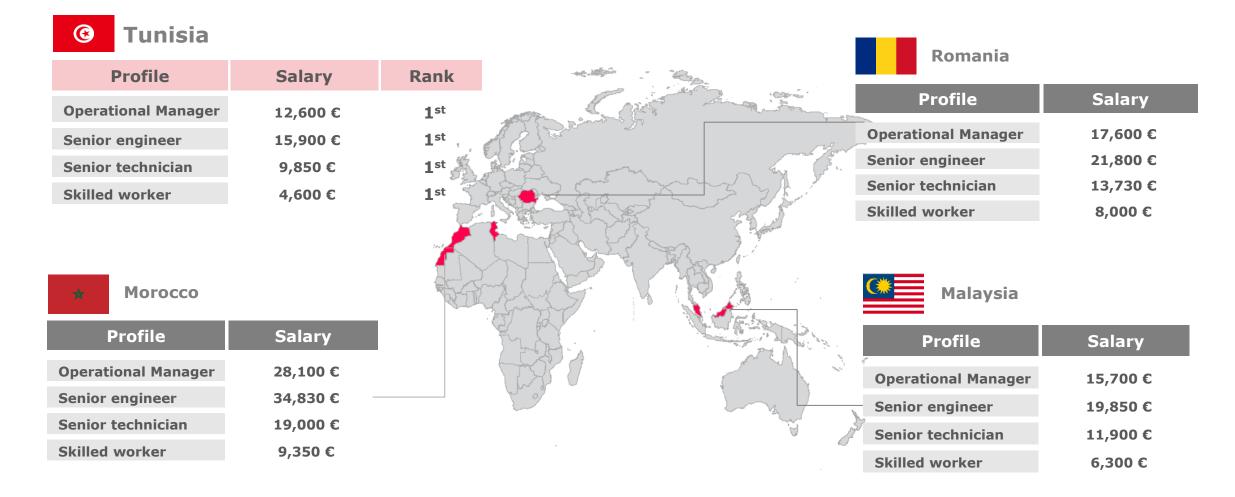
Market Opportunities – Nearshoring Potential

GEOGRAPHICAL PROXIMITY TO GERMANY AND HIGH-QUALITY LABOUR AT LOW COSTS OFFERS GERMAN ICT COMPANIES A FAVOURABLE NEARSHORING OPPORTUNITY



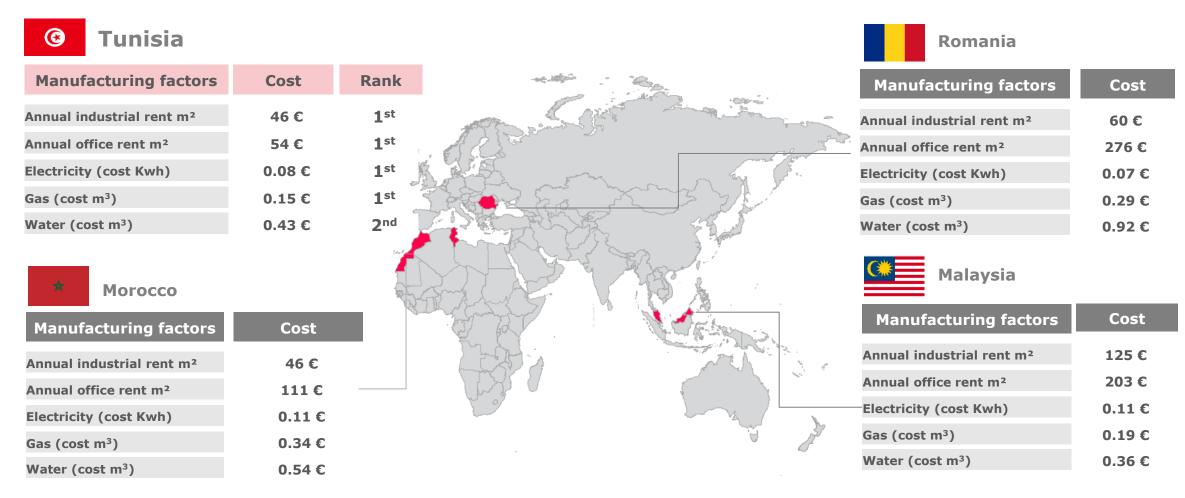
Market Opportunities – Competitive Costs & Incentives to Invest

TUNISIA RANKS 1ST IN LABOR COSTS AMONG INTERNATIONAL COMPETITORS



Market Opportunities – Competitive Costs & Incentives to Invest

RENT FOR OFFICE AND INDUSTRIAL SPACES AS WELL AS UTILITY COSTS ARE LOWER IN COMPARISON TO OTHER SIMILAR MARKETS



Market Opportunities – Competitive Costs & Incentives to Invest

TUNISIA OFFERS A HIGH NUMBER OF INCENTIVES AND PROVIDES AN OVERALL FAVOURABLE BUSINESS ENVIRONMENT FOR FOREIGN INVESTORS

Taxes

- > Reduced tax rate for the main economic sectors : 15%
- Corporate Tax exemption in the Regional Development areas until 10 Years

Investments Grants

- Investment grants up to 15% of the investment cost for some priority sectors
- Investment Grants up de 30% of the investment cost in the regional Development areas and for the Project of National interest



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%

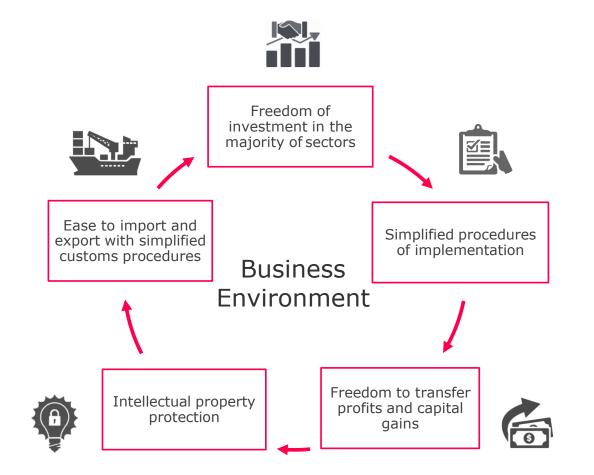
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Grants based on Job Creation Capacity

Subsidy of employer's contribution for the first 3 years

Other Provisions

- > Freedom to hold 100% of the Company's capital
- > Freedom to own properties as part of investment projects
- > Freedom to transfer profits and assets abroad in foreign currency
- Grants equal to 70% of employee training expenditures leading to certification of skills in accordance with international standards with a maximum annual amount of 20,000 TND (~6,000 €) per enterprise
- Hiring foreign managerial staff within a limit of 30% of the total number of managerial staff until the end of the third year



Market Opportunities – Innovation & Invention

THE START-UP ECOSYSTEM IN TUNISIA IS STRONGLY DEVELOPED - MORE THAN 190 TECH STARTUPS HAVE BEEN ESTABLISHED IN 2020



Tunisia is home to more than **190 Tech Startups**



Startups in Tunisia received 2.7 million € funding in 2020

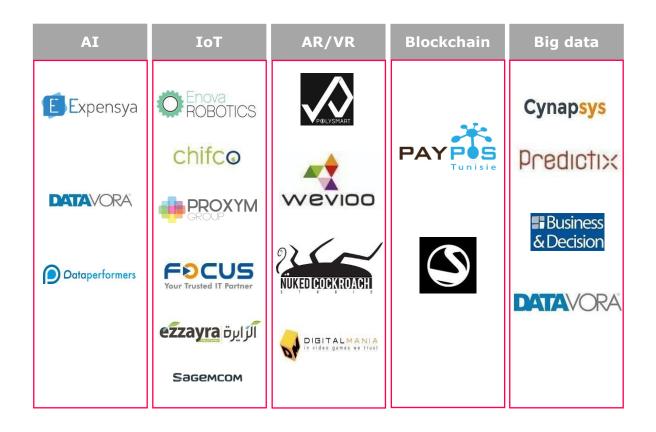


Ranks 5th in terms of ecosystems for start-ups in Africa



The ecosystem for start-ups is strongly developed with 169 technical, 135 financial institutions and 22 facilitators

• SELECTED TECH START-UPS IN TUNISIA



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Market Opportunities – Innovation & Invention

TUNISIA OFFERS NUMEROUS SUPPORT PROGRAMS AND FACILITATORS TO START-UPS



Source: MAZAM Study 1 : initiation to entrepreneurship; 2: modeling ideas; 3: fundraising for testing and prototyping; 4: fundraising for development

Market Opportunities – Innovation & Invention

TUNISIA WAS THE 1ST COUNTRY IN AFRICA TO IMPLEMENT THE START-UP ACT IN 2018 TO BOOST INNOVATIVE ENTREPRENEURSHIP

What is the Start-up Act about?

- ➤ € 100 M start-up fund which aims to make Tunisia a Start-up-Nation at the crossroads of the southern shore of the Mediterranean, the MENA region and Africa
- Encourages entrepreneurship, provides access to funding, streamlines the process of creating and liquidating a business, and promotes internationalization
- Lists 30 measures designed to simplify administrative procedures and facilitate access to funding for start-ups
- > Among others it grants **international start-ups**:
 - A non-resident status
 - > Liberalization of rights and intellectual property
 - > Exemption from the personal income tax
 - > Support for international patent registration and even
 - > The possibility of opening a special account in foreign currency
- > Originated from an initiative launched by 70 entrepreneurs and investors in collaboration with local authorities to further enrich the dynamic ecosystem



OVER 1,800 COMPANIES OPERATE IN THE ICT SECTOR IN TUNISIA, WHEREAS 12% OF THE COMPANIES HAVE 100% FOREIGN CAPITALIZATION





THE COUNTRY HAS NUMEROUS INTEGRATED AND NEW DEVELOPED FACILITIES AIMED AT PROMOTING R&D, PRODUCTION AND TRAINING ACTIVITIES

- **10 competitiveness clusters and 3 IT-oriented technoparks** spread over the Tunisian territory and focusing on the promising sectors of the Tunisian economy
- 18 regional cyber parks support new entrepreneurs during the incubation phase of business projects



- One of the largest technology parks in Africa
- A surface area of 155 hectares
- Over 100 national and foreign ICT companies



TECHNOPOLE

- A surface area of 10.5 hectares
- A R&D center
- An integrated space intended to host activities of:
 - academic and research training
 - innovation and technology transfer
- production and development

NOVATION CITY

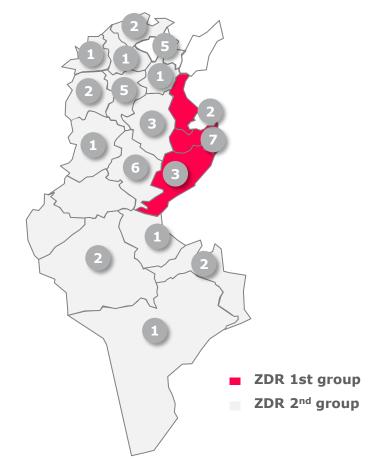
- A surface area of 60 hectares
- Over 65 companies
- The technopole brings together 3 laboratories:
 - Microelectronic systems
 - Advanced materials and nanophysics materials
 - Microsystems of physical chemical and biological weapons



TUNISIA HAS SET UP A REGIONAL DEVELOPMENT STRATEGY WHICH MEETS THE TECH MANUFACTURING SECTOR'S NEEDS

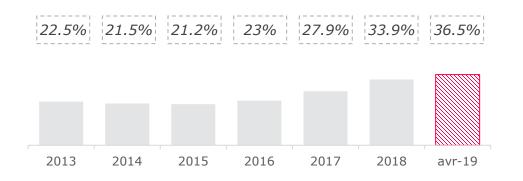
- ➤ Tunisia has more than 150 industrial parks covering more than 10 thousand hectares. The average price per square meter in the areas being marketed is around 40 TND / m² or the equivalent of about 12 €/m²
- ➤ Tunisia has set up a 2016-2020 program for the development of industrial parks aiming to develop more than 65 industrial parks for a total surface area of more than 2,000 ha at an estimated cost of more than 650 M TND (~196 M €), distributed as follows :
 - 51 regional development zones over a surface area of 1,508 ha
 - 18 industrial parks over a surface area of 746 ha in the rest of the country
- …as well as a program to renovate 60 industrial parks for a total surface area of over 1,576 ha at an estimated cost of more than 150 M TND (~45 M €), distributed as follows:
 - 20 regional development zones over a surface area of 400 ha
 - 40 industrial parks over a surface area of 1,176 ha in the rest of the country.

New industrial parks and industrial parks under commercialization - 2017



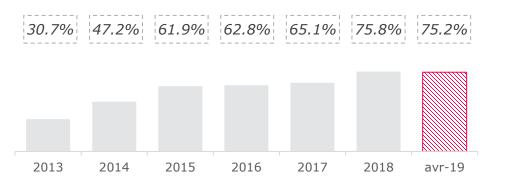
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THE PENETRATION RATES OF BROADBAND CONNECTIONS AND MOBILE DATA PLANS HAVE SIGNIFICANTLY INCREASED FROM 2013 - 2019



Penetration Rate for Broadband Connections

Penetration Rate for Mobile Data Plans



Distribution of Broadband Subscribers by Connection Speed

	4Mb/s	8Mb/s	12Mb/s	Other
2017	67.5% 🕇	24.7% 🕇	3.6% 🕇	4.2%
2018	54.2% 🕇	34.1% 🕇	8% 🕇	3.7%
April 2019	47.2% 🕈	38% 🕇	11.3% 🕇	3.5%

- The increase of broadband connections is driven by the democratization of mobile data
- The penetration rate for mobile data plans was 75.2% in the end of April 2019
- The decrease in internet access costs was accompanied by a significant improvement in ADSL access with speeds of 8MB/s and 12MB/s
- Tunisia has started preparations for the launch of 5G networks
 a study about the opportunities as well as the technical and economic conditions for the introduction of 5G is scheduled for the end of 2021

Success Stories & Company Testimonials

Enova Robotics

10

Chifco

Sophrecom

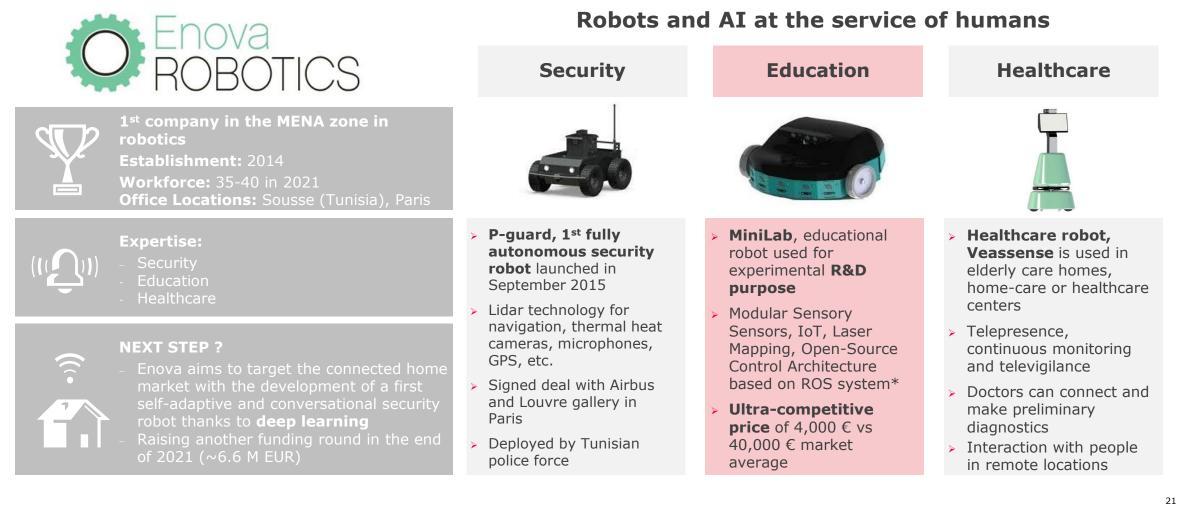
Vermeg

Sophra HR

Linedata

Success Stories & Company Tesimonials

ONE OF TUNISIA'S SUCCESS STORY IS ENOVA ROBOTICS – THE 1ST COMPANY IN THE MENA ZONE IN ROBOTICS



Source: Enova ROBOTICS website, interviews, gold medal with jury congratulation at the Middle East International Invention Fair *Robot Operating System

Success Stories & Company Tesimonials

CHIFCO A START-UP WHICH DEVELOPS CLOUD, IOT AND BIG DATA SOLUTIONS WON 12 INTERNATIONAL AWARDS

chifco **Smart Home** Consulting IoT 12 international awards including </> Establishment : 2011 Consultancy in **IoT**, **big** Launched in partnership IoT solution technology Expertise: with Tunisie Telecom, the data and optimized > Ultra-sensitive and 1st Tunisian **plug-and**energy usage fine sensors covering play smart home and Development of **cloud** roads office applications solutions and B2B which can be monitored services with high Sensors record, via smartphone, tablet or added value process and interpret laptop Field marketing and data using traffic **NEXT STEP ? PUBLICATIONS** Equipped with a set of digital marketing analysis algorithms sensors, small IoT devices campaigns for clients and other functions all Integration of connected to the cloud solutions for corporate and remotely accessible customers 22

Technical expertise at the service of versatility

Success Stories & Company Tesimonials

THE RISE OF INTERNATIONAL CHAMPIONS HAVE CONTRIBUTED TO THE ESTABLISHMENT OF TUNISIA AS A TOP DESTINATION FOR FDI ON THE AFRICAN CONTINENT

) Linedata	Linedata	
mar	edata is a creator of global solutions dedicated to asset nagement, insurance and credit professionals, with 20 ces in 50 countries around the world	VERMEG, one of the leading companies in the Tunisian economy was created in 1993 to meet the digital transformation needs of the insurance and finance sectors
ope	2004, the group has established itself in Africa with the ning of an office in Tunis, the activity of which is entirely icated to the export of management ERP to Europe and ca	 Today, the company has more than 500 customers in more than 40 countries and employs more than 1,100 people, 20% of whom are dedicated to R&D activities VERMEG is considered the European market leader in life and health insurance management software
	SOPRA HR	Sofrecom
com Res Hui Afri > In 2 the exp	ora HR Software, a subsidiary of Sopra Steria, offers aplete HR solutions perfectly suited to the needs of Human ources Departments and is considered a leader in the man Resources sector in Europe, the Middle East and	 Founded in November 2011, Sofrecom Tunisia is one of the youngest subsidiaries of Sofrecom and now has more than 550 engineers and experts In Tunisia, the company which specializes in consulting and engineering for the telecommunications sector is considered a centre of development and expertise for service and information system platforms whose activities are perfectly complementary with the activities of the group's other North African subsidiaries

Quality of Life

TUNISIA OFFERS A PLEASANT LIVING ENVIRONMENT WITH A DEVELOPED HEALTH SYSTEM AND ONE OF MOST AFFORDABLE COST OF LIVING IN THE WORLD



Access to renowned education systems

- **10** French educational institutions
- Access to Canadian, British, American, Italian and Jordanian education systems

2624TunisiaTurkeyChileMorocco26 doctors (per 1,000 inhabitants)



8 Tunisian sites classified as World Heritage by UNESCO



A Mediterranean climate and a diversified nature

- > **250** sunny days a year
- More than 1,400 km of beaches and diverse landscapes (beaches, forests, desert)
- > Average temperature **18.1** •

An emancipation of individual freedoms

A developed health

system

2nd African destination for medical

tourism (after South Africa)

- **1**st African and Arab countries in the field of freedom of the press and civil liberties
- **1**st African and Muslim country in terms of equality between man and woman

One of the most affordable cost of living in the world

 Tunis is the least expensive metropolis in Africa and at the level of the Mediterranean basin for expatriates according to the MERCER index







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